

# **Housing & Development Bank**

### **Investor Presentation Standalone Financials**

Full Year 2020

February 2021



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**Note:** Rounding differences and figures may appear through out the presentation.



### Content



- Historical overview
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### A progressing commercial bank with an attractive real estate flavor; your window on two sectors





# **Historical overview**



### **Our Start**

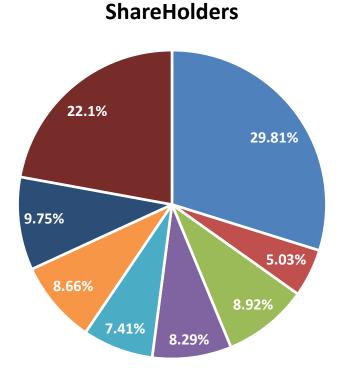


- Egypt's Housing & Development Bank was established 40 years ago; in 1979, as an arm of the Ministry of Housing. At the time of its launch it had a clear mandate to finance moderate housing units for Egyptians, while also bridging the gap between supply and demand in the nation's real estate market.
- By the late 1980s & 1990's HD Bank had already successfully concluded many flagship developments, which brought new housing units to many urban communities and strategic investments in the country's northern coastal resorts.



# **Ownership Structure**





- New Urban Communities Authority (NUCA)
- Misr Life Insurance Company
- Housing Projects Fund
- REMCO Egypt Abdel Moneim El Rashed

- Egyptian Endowment Authority
- Misr Insurance Company
- Ali Ben Hassan El Dayekh RELACO
- Free Float



# **Ownership** Structure



Full Year 2020		Percent	
·	_		
New Urban Communities Authority (NUCA)	_	29.81%	
Egyptian Endowment Authority	_	5.03%	
Misr Life Insurance Company	8.92%		
Misr Insurance Company		8.29%	
Housing Projects Fund	_	7.41%	
Ali Ben Hassan El Dayekh - RELACO	_	8.66%	
REMCO Egypt - Abdel Moneim El Rashed	_	9.75%	
Free Float		22.1%	
	Total	100.00%	



## **Our Transformation**



- In 2003, Egyptian banking law 88 prohibited the existence of specialized banks in Egypt, and HDB was restructured to become a conventional Commercial bank, with a new management appointed. The bank nevertheless still owns several plots of land which will be developed into commercial and residential projects for sale.
- The New Management implemented a five-year plan to turnaround the bank that started in 2003 till 2008 and in 2009 a new 5 year plan was set in place till 2013. However, due to the political & economic situation the implementation time line was extended till 2017. Then a new 5 year plan focused on heavily investing in new IT systems, renovating its branch network and increasing its marketing efforts. HDB currently has a branch network of 92 branches based on Full Year 2019. Plus, a new 5 year Strategic plan from 2018 till 2022 was set in action.

### As a result we became:

- A growing commercial bank in the Egyptian market.
- Upgraded the human capital of quality to support the growth of both the banking and real estate businesses and capitalizing on strong ICT Platform.
- New Bank products and Real Estate Projects continue to be the key at increasing our growing client base & performance based on top notch IT.



## **Our Journey**



1979	1993	2003	2006	2010	2013	2014
Founded in 1979 as a specialized entity for real estate development & provision of housing units to different sectors of the economy Initial capital of EGP 18mn Registered on EGX in 1983	Continued growth of real estate investments 1993: raised paid-in capital to EGP 54mn 2000: raised paid-in capital to EGP 122.3mn through existing shareholders	2003: Introduction of new banking Iaw Bank restructured, increased focus on growth of core banking business Further expansion in real estate development to be carried out through subsidiaries	In 2006 provided an integrated banking system to cater to the retail sector Raised: paid- in capital increased to EGP 500mn through existing shareholders In 2009 investment in Hyde Park Development	Paid-in capital increased to EGP 1.2bn through a private placement and portion through HDB`s ESOP First time non- Egyptians allowed ownership of HDB shares; their ownership reached 20% Vitalized the corporate identity campaign	Introduction of stage I of the new IT system to streamline performance Increased street visibility through increased branches, ATMs and POS Increased real estate activities, investment reached EGP 912 mn	Participation in the CBE Mortgage Finance Initiative for Medium & Low Income Housing Increased street visibility through increased branches, ATMs and POS Started the restructuring of Hyde Park Development after using the Equity Associate method



### **Our Journey**

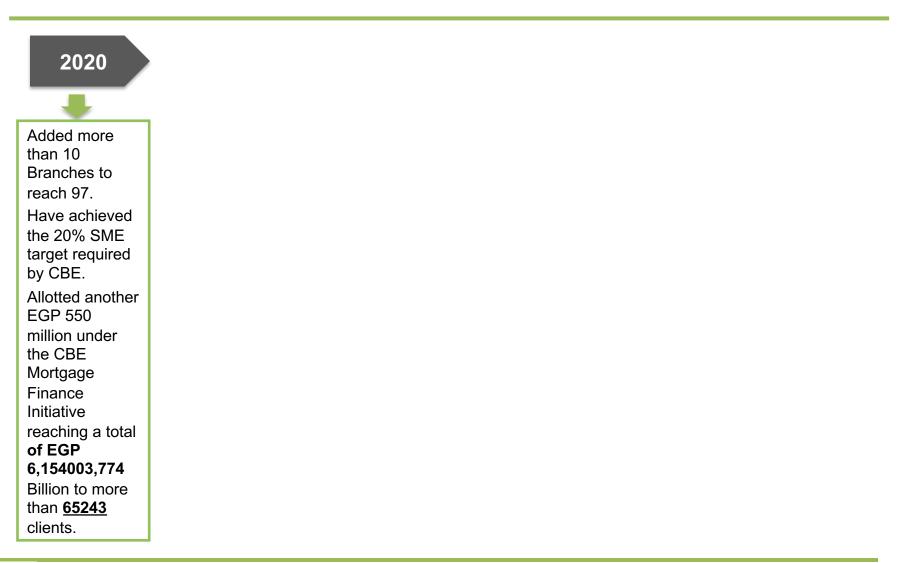


2015	2016	2017	2018	2019	2019
Participation in the CBE Mortgage Finance Initiative for Medium & Low Income Housing and becoming number 1 market share among peers. Increased street visibility through increased branches, ATMs and POS	Participation in the CBE SME's lending initiative that lends loans with a subsidized 5% interest rate. Market Leader in CBE Mortgage Finance Initiative with EGP 2,0 Billion as of Full Year 2016	Participation in the CBE SME's lending initiative that lends loans with a 5% interest that have reached 12% out of the 20% required by 2019. Allotted another EGP 1 Billion under the CBE Mortgage Finance Initiative reaching a total of EGP 3,6 Billion.	Allotted another EGP 1,3 Billion under the CBE Mortgage Finance Initiative reaching a total of EGP 4,9 Billion to more than 54,309 clients.	Added more than 10 branches compared to full year 2018 . Allotted another EGP 300 million under the CBE Mortgage Finance Initiative reaching a total of EGP 5,462 Billion to more than 59,818 clients.	Added more than 10 branches compared to full year 2018 . Allotted another EGP 300 million under the CBE Mortgage Finance Initiative reaching a total of EGP 5,462 Billion to more than 59,818 clients.



### **Our Journey**

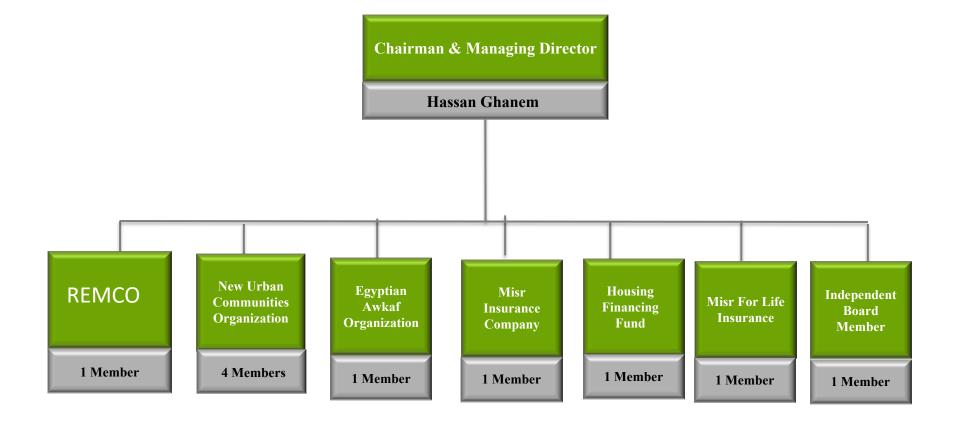






### **Board of Directors**





### **Total Number of 11 Board Members**



### **Corporate Governance**



- Board composition: 2 Executives and 9 Non-Executives
- 9 Board Committees meeting on a regular basis, namely:
  - Audit Committee
  - Risk Committee
  - Remuneration Committee
  - Governance & Nomination Committee
  - Executive & Operational Committee
  - Investment Committee
  - Engineering Committee
  - > IT Enhancement Committee
  - CSR & Donations Committee
- Remuneration Committee comprised of the main shareholders and independent Board Members
- Independence of Compliance, Internal Audit and Risk Management functions
- Functioning Committees ensure that HDB Management fully complies with all regulatory requirements as well as internal policies ensuring strict adherence to best practices with respect to our Stake holders like clients, employees and third parties dealings.





### Our Vision

To be within the top 10 ranked commercial banks in Egypt, while maintaining the current high operational efficiency.

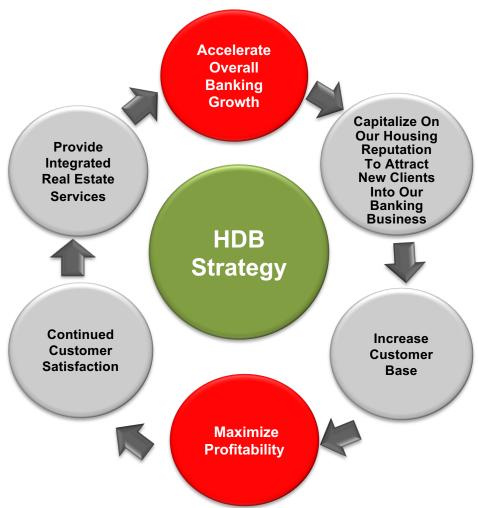
### **Our Mission**

Search for excellence in providing our commercial & real estate products through the continuous upgrade of our human capital and we strive to excel in providing our services to meet our clients and shareholders expectations.



## **Our Strategy**





Capitalize On Our Housing Reputation To Attract New Clients Into Our Banking Business

Capitalize on our reputation and experience in providing full range of housing and property development services plus the current banking retail client base to attract new SME's costumers to our banking services.

#### **Increasing Customer Base**

Enhance corporate lending, increase SME's financing whether through tailored loans, or shelf products. Improve client access through increased street visibility, introducing a wider variety of short, medium and long term saving schemes

#### **Provide Integrated Real Estate Services**

Construction and sale of housing units through affiliated companies

Provide real estate financing

Supervision of implementation of housing projects

Real estate business appraisal

#### **Continued Customer Satisfaction**

Introducing new products to capture targeted growth in both banking and real estate business





### **Our Products Range**

SME's Products	Retail Products	Corporate Products	Real Estate Products	
Credit facilities	Current accounts	Credit facilities	Real estate financing	
Trade finance	Saving products	Trade finance	Real estate investment & development*	
Specialized services to SMEs	Loan products	Limited investment banking services	Construction of housing units*	
e-payments	Debit/Credit /Prepaid Cards	e-payments	Supervision of	
Financing customs & taxes	Life insurance services	Financing customs & taxes	implementation of the projects owned by HDB	
Treasury & cash management	Safe deposit boxes	Specialized services to SMEs	& others * (NUCA)	
	Payroll services	Treasury & cash management	Business appraisal and feasibility studies**	
	Vodafone cash		Real Estate consulting and	
	Housing installment and e-payments		engineering services**	



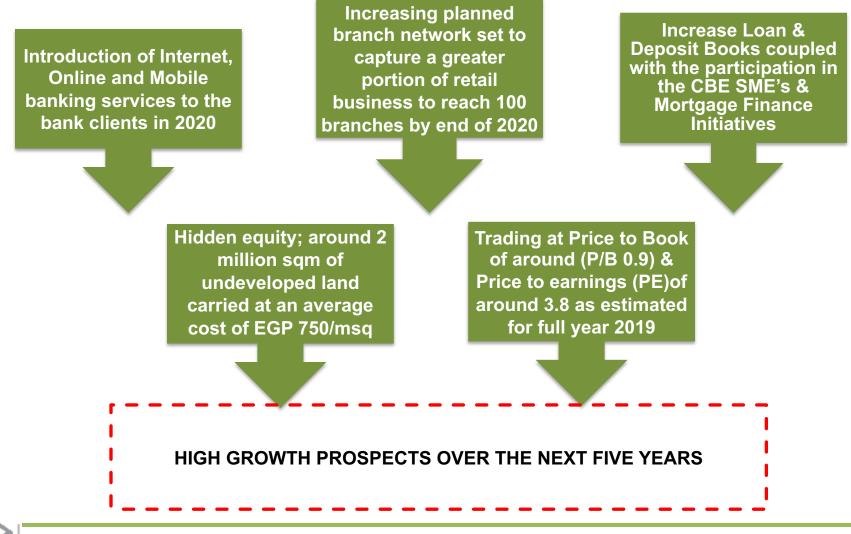
• \*Through HDB's subsidiaries & affiliates

• \*\* Through the bank investment & Real Estate

# **Our Way Forward**



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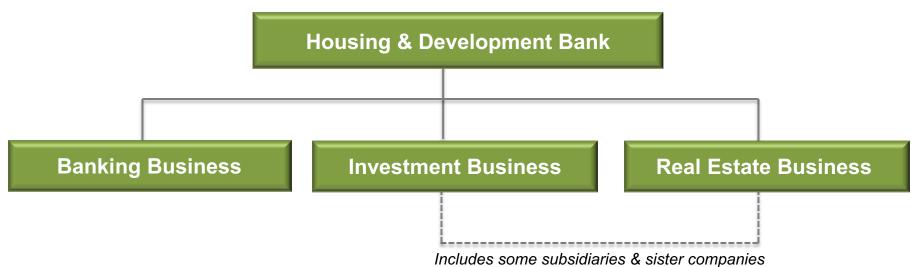


# **Business Review**



### **Our Business Model**





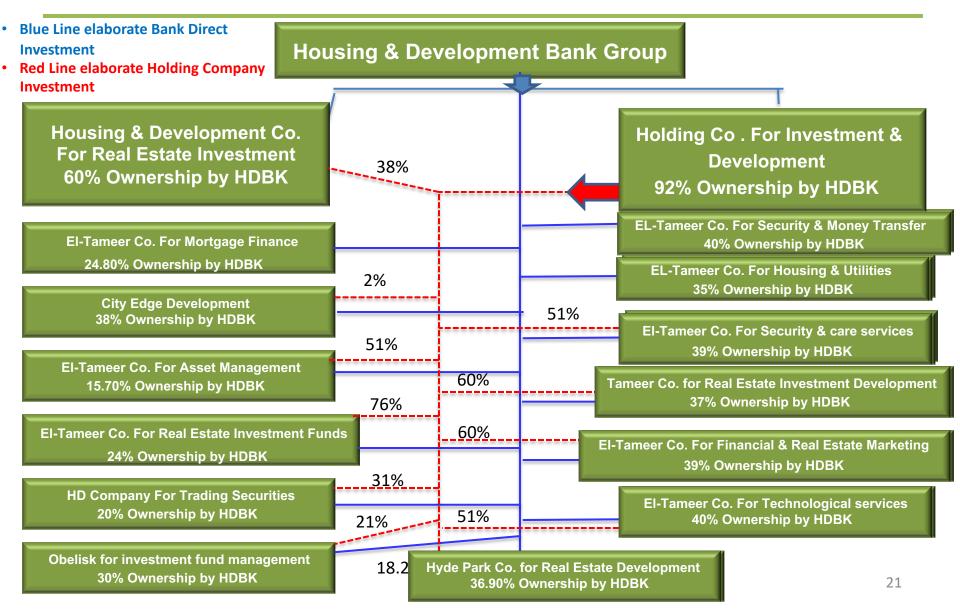
HDB has direct and indirect ownership positions in 17 subsidiaries and sister companies; total EGP 1,663,314,124 million as of full year 2020 and ownerships range between 16% to 92% with activities including:

- Mortgage finance
- Property development
- Property management services
- Insurance
- Real estate development
- Management of real estate funds
- Leasing Finance





### **Our HDBK Group Structure**



### **Our Equity Investments**



	Serial	Company Name	Participation Direct & Indirect	Value in EGP
Subsidiarias	1	* Holding Co . For Investment & Development	92%	460,000,000
Subsidiaries	2	Housing & Development Co. For Real Estate Investment	94.96%	180,000,000
	3	EL-Tameer Co. For Housing & Utilities	35%	5,250,000
	4	EI-Tameer Co. For Mortgage Finance	24.83%	175,161,370
	5	EI-Tameer Co. For Asset Management	62.62%	942,000
	6	EI-Tameer Co. For Security & care services	94.82%	1,521,000
	7	EI-Tameer Co. For Real Estate Investment Funds	93.83%	4,800,000
	8	EI-Tameer Co. For Financial & Real Estate Marketing	94.20%	2,178,158
Sister Companies	9	EI-Tameer Co. For Technological services	86.92%	4,000,000
	10	Tameer Co. for Real Estate investment Development	92.77%	74,000,000
	11	HD Co . For trading securities	48.09%	1
	12	Obelisk for investment fund management	49.32%	1
	13	City Edge Development	39.52%	491,473,000
	14	Misr Sinai Tourism Company	30%	1
	15	EI Tameer Company for Security & Money Transfer	94.82%	6,000,000
	16	Gardien Leasing Company	78%	59,366,343
		Company Name	Participation %	Value in EGP
Equity	1	Hyde Park Real Estate Co. For Development	53.66%	198,622,250
		Total		1,663,314,124



Based on the above HDB has 2 kinds of financial:

1- **Standalone Financials:** which compromises of the bank commercial activity & Real Estate that is 100% owned by bank.

2- **Consolidated Financials:** which compromises of the bank standalone & all investment activity in sister, subsidiaries and equity associates companies.



# **Real Estate Business Model**

### Two Real Estate Models within HDB:

• Model One: Projects directly under HDB 100% ownership being sold only after the total completion of construction and mainly for lands allocated to the bank before the 2003 banking law.

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Model Two: Projects that are owned by subsidiaries that are sold off Plan or during the construction phase.
 \* All sales will be done at current market prices

In both Models revenue is recognized & recorded upon delivery of units.

Full Year 2020					
Project Name	Description	Segment	Total Number of Units	Sold Units	Avalaible Units for Sale
October - El Montazah - Phase 1&2&3	Residential	Middle	900	847	53
New Cairo - Acacia - Phase 1 &2 &3	Residential	Upper Middle	813	586	227
Ganat El Obour	Residential & Commercial	Economic	1620	1619	1
El Arish City	Residential	Economic	184	4	180
Qena Governerate	Residential	Economic	252	248	4
Administrative Building Plot 28	Office	Upper Middle			
New Cairo - Palma	Residential & Commercial	Economic	95	34	61
Administrative Building- SOHAG	Residential & Commercial		51	5	46
Hurghada	Residential		174	3	171
PORTSAID- ELGOWHARA	Residential		294	126	168
HURghada- HOTEL BUILDING	Hotel units		46	_	46
Diffierient Sites	Residential & Commercial		76	30	46
			4505	3,502	1003



HDBK Land Bank* as of Full Year 2020				
Lang Cost EGP Million				
New Cairo - Acacia - Phase 2&3	29,847,940	6,800		
Hurgada - Red Sea Land	6,413,588	5,742		
El Korum Street Land Number 24 - Office Building	26,617,810	748.85		
Helwan Land	125,055,798	105,000		
Total	187,935,136	118,291		



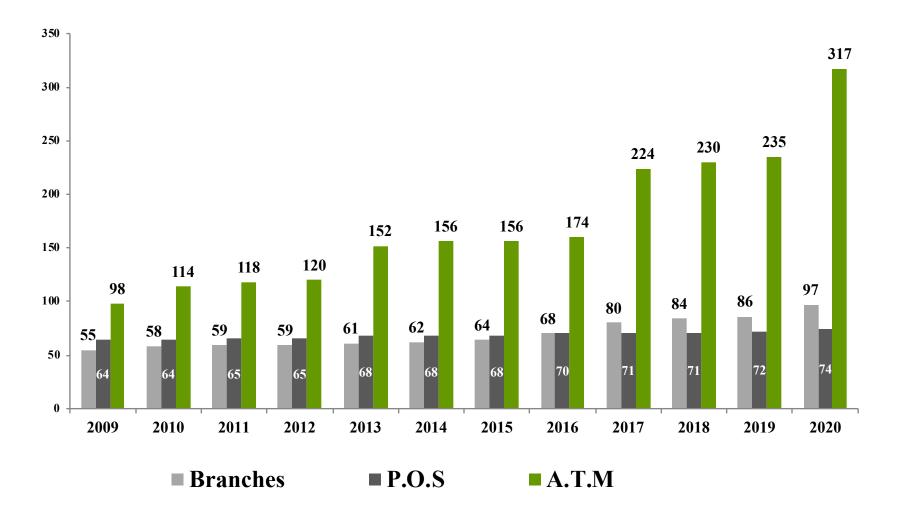


Work In Progress as of Full Year 2020				
Project Name	Type of Units	Number of Units	Value in Million EGP	
Hurgada - Industrial Zone	Apartments	140	72,162,454	
Montazah Apartment buildings			596,915	
Acacia Apartment Buliding			3,884,523	
New Capital	Commercial	Building	39,243,410	
Acacia - Nursery	Nursery	Building	65,548	
Acacia – Commercial Mall	Commercial	Building	70,176,153	
Koroum Office Building	Commercial	Building	4,376,614	
		Total	190,505,617	



### **Our Bank Visibility**







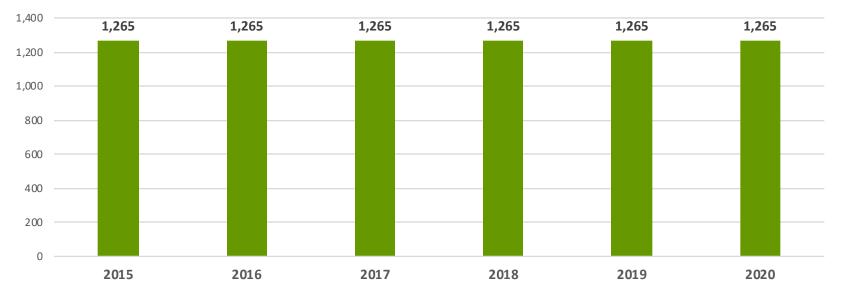


# **Financial Review Stand Alone**



### **Our Bank Financial Snap Shot**



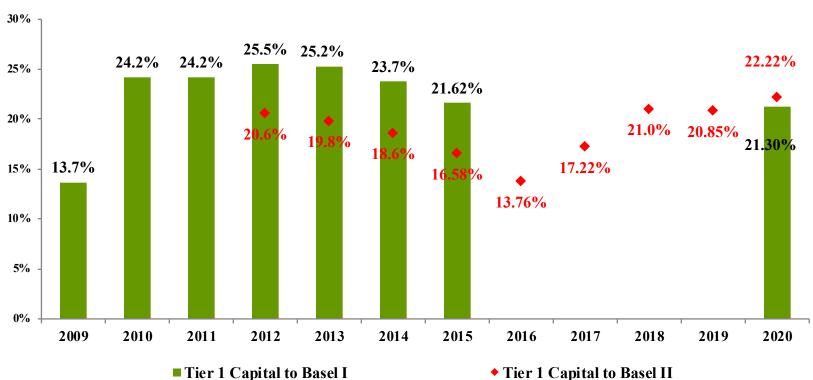


Paid in Capital

- Total Number of Issued Shares is 126,500,000 million with a book Value of EGP 10
- HDB is listed & traded on the Egyptian Stock Exchange (EGX)
- Next Div. / Ex. Date EGP 2.5 on 15th April for X date 12<sup>th</sup> April 2020 for full year 2017
- Est. Free Float 39.9%







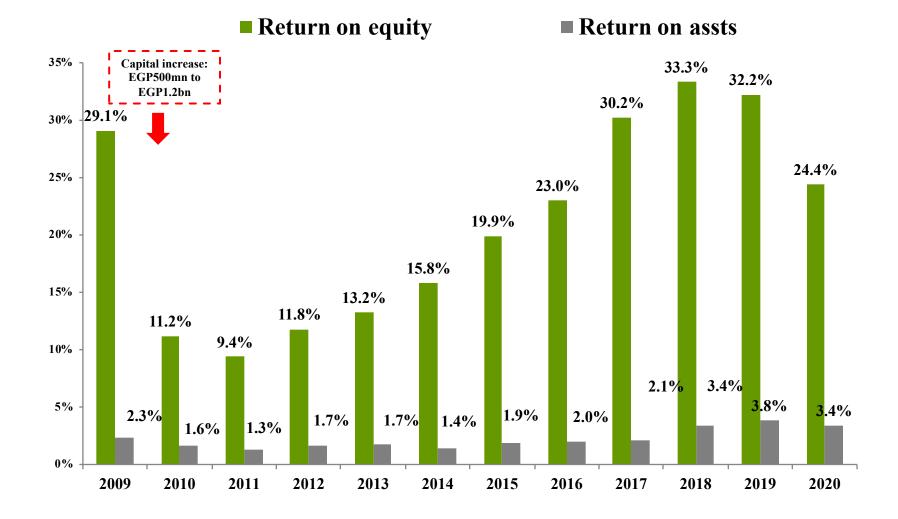
### **Capital Adequacy Ratio (CAR)**

### The CBE requires the following:

- 12.5% for CAR Tier 2
- 8.5% for CAR Tier 1



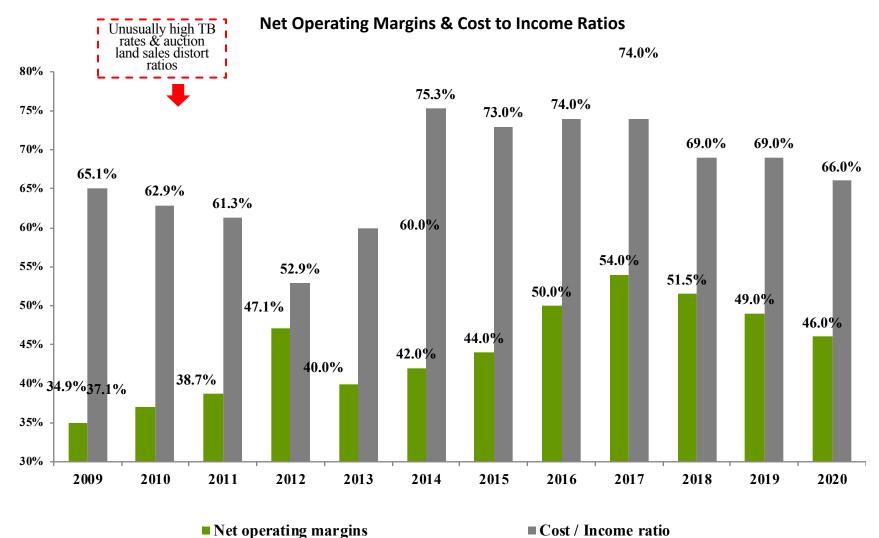








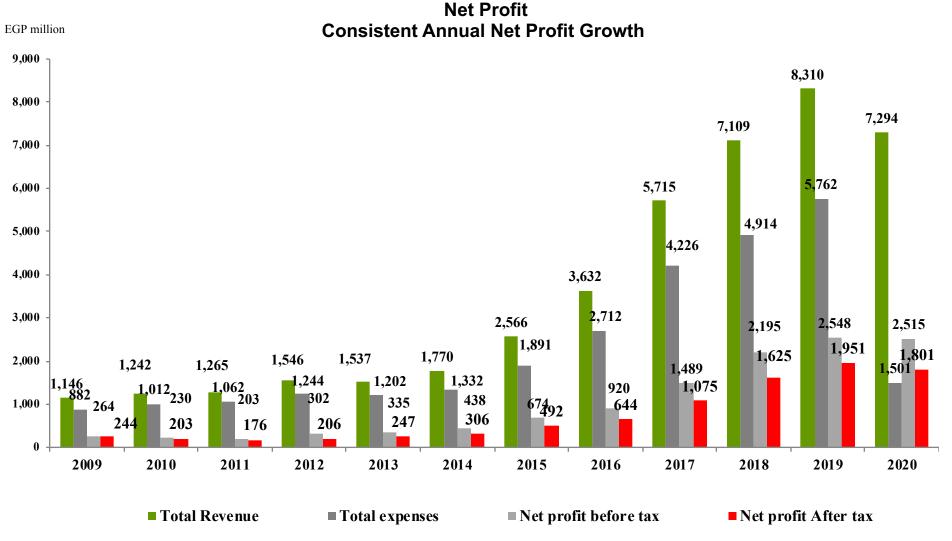
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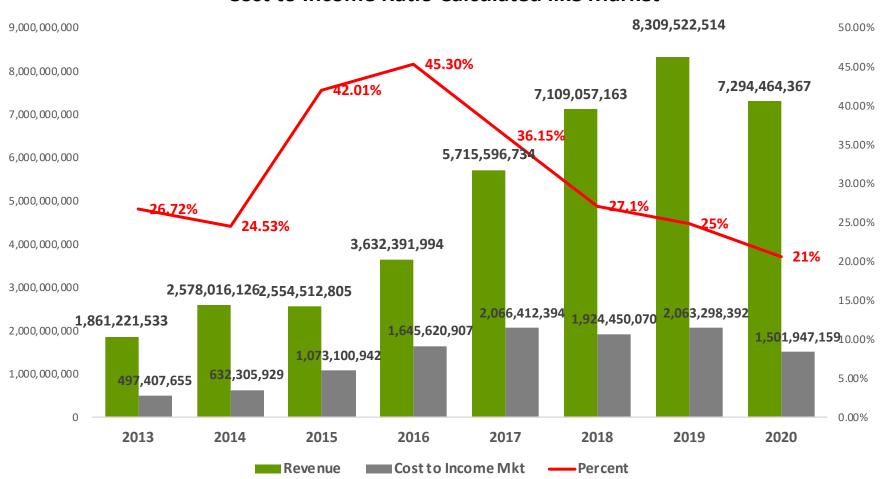


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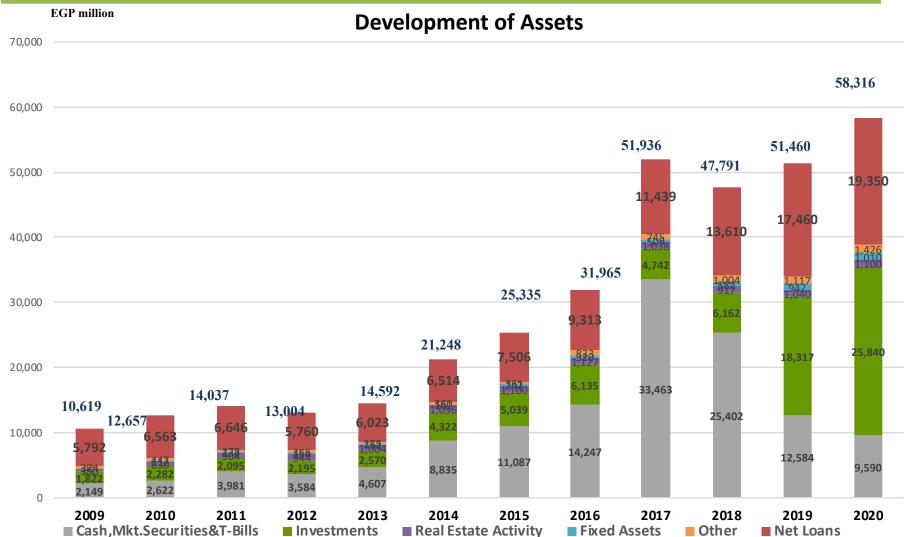


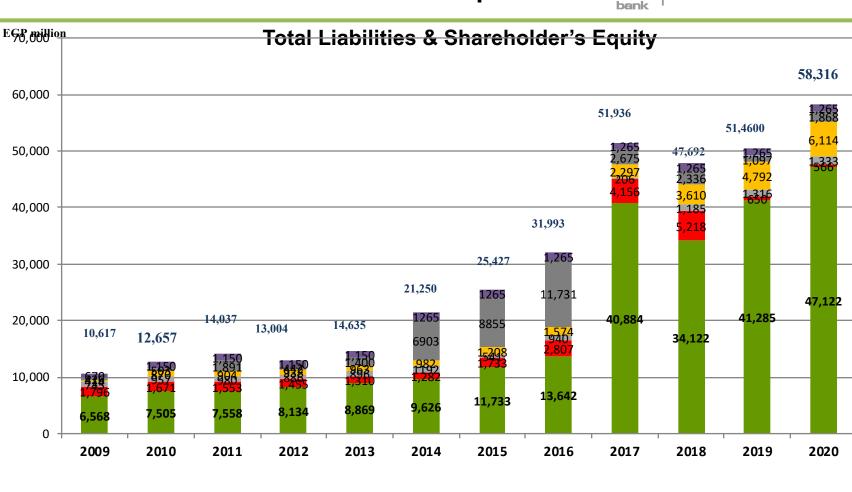












Customer Deposits
 Long Term Loans (incl.subsidised)
 Other Inv
 Reserves & Retained earnings
 Down Payments - Real Estate
 Other Obligation Taxes



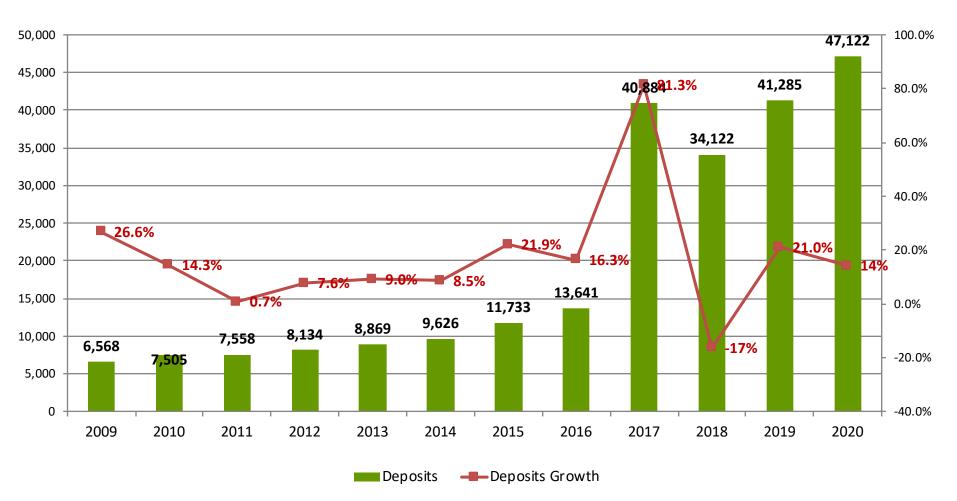
**Housing & Development Bank** 

بنيك التعمير والاسكان



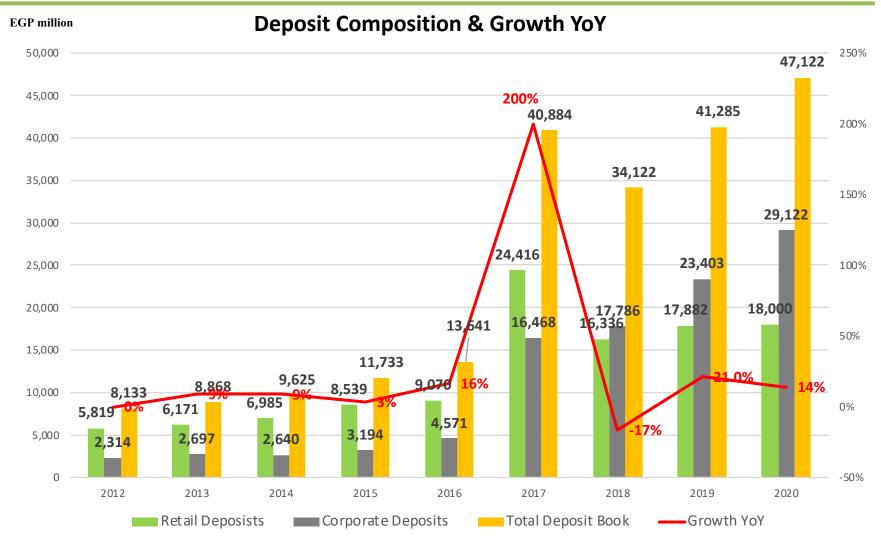
EGP million

### **Deposit Development**



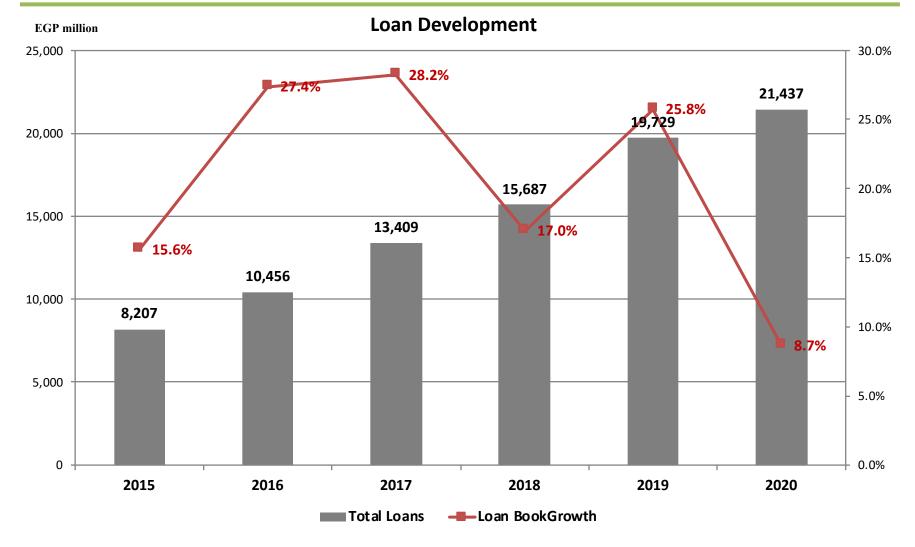






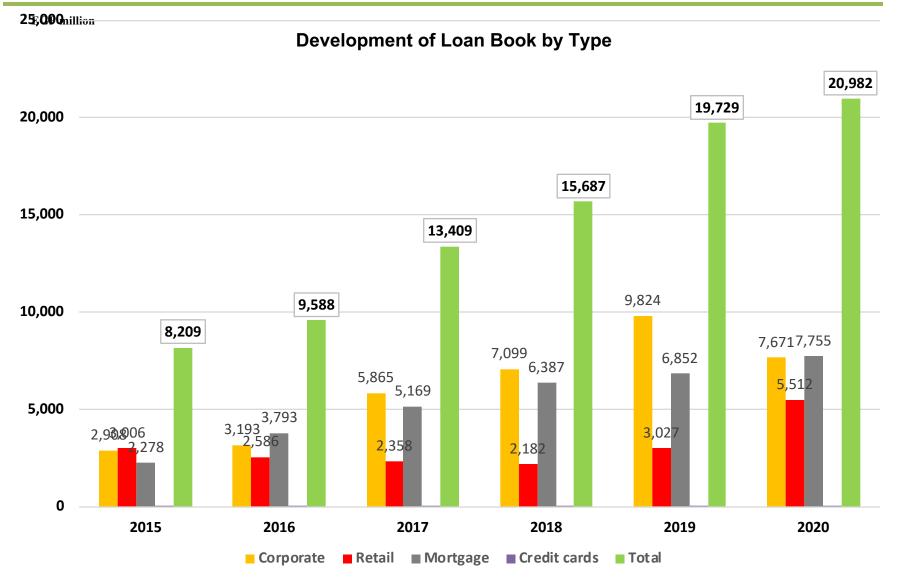






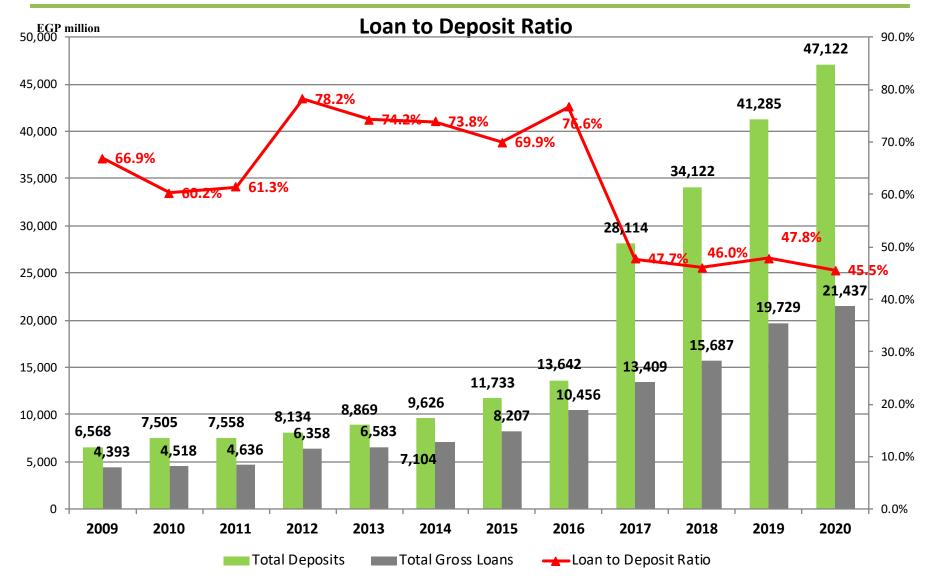






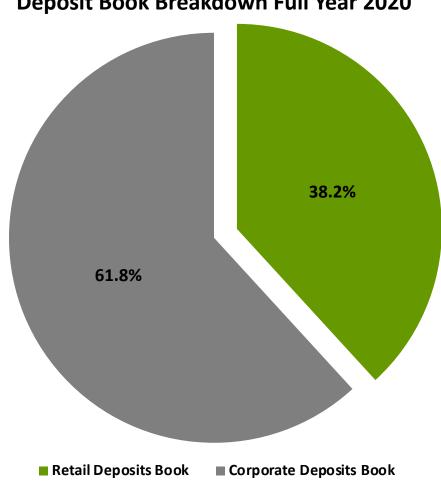










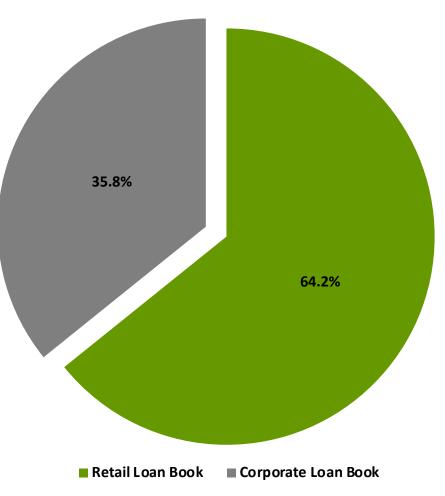








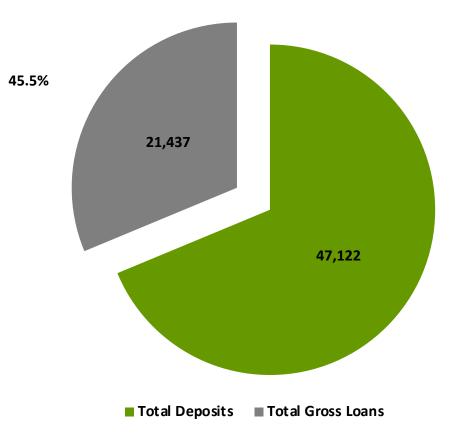
### Loan Book Break Down Full Year 2020





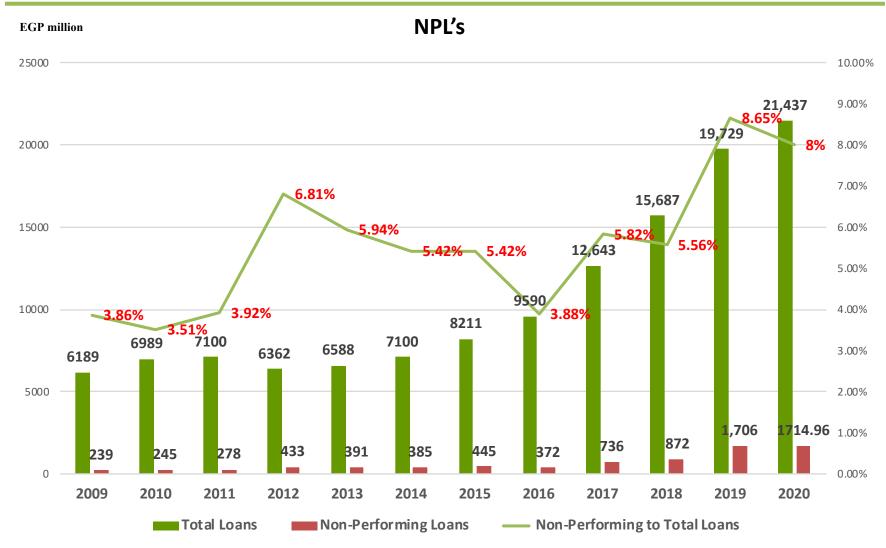










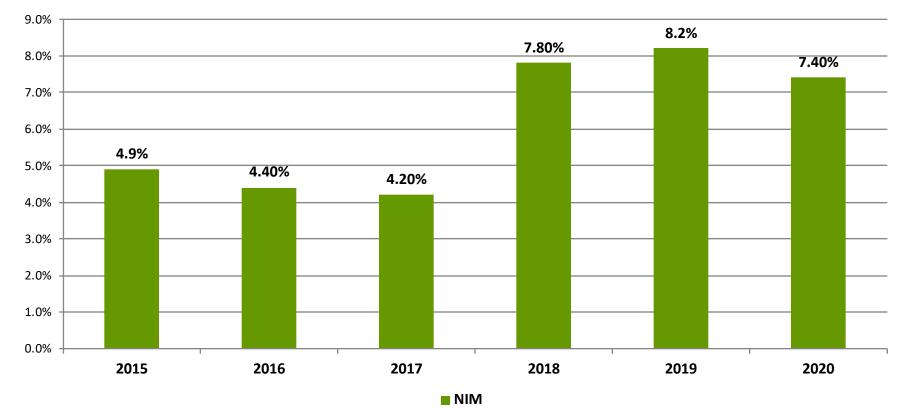






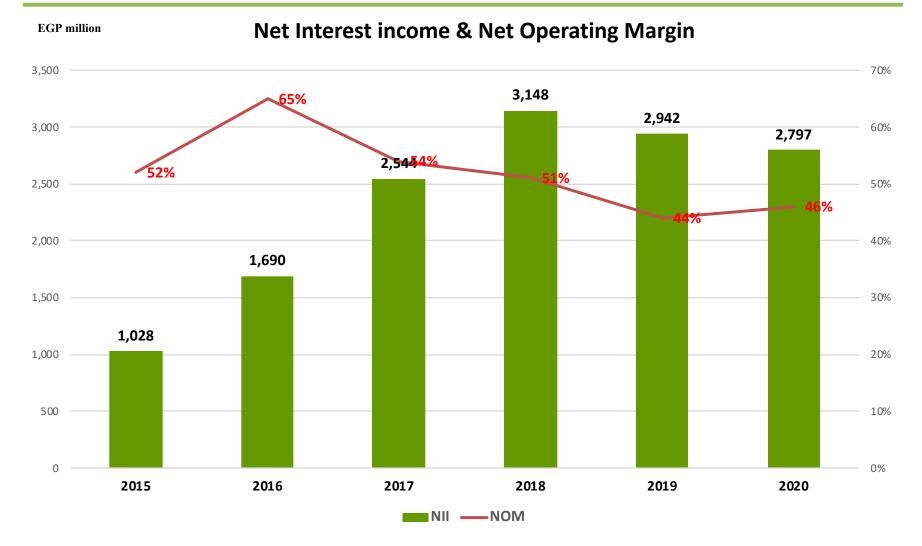
#### **Net Interest Margin**

### NIM



bank







### **Our Bank Net Profit Breakdown**



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Full Year 2020						
ltem	Commercial Banking Activity	Real Estate Activity	Total			
Total Revenue	6,781,836	512,629	7,294,465			
Total Expenses	-4,506,157	-272,400	-4,778,557			
Net Profit BeforeTaxes	2,275,679	240,229	2,515,908			
Taxes	-661,126	-54,051	-715,177			
Net Profit After Taxes	1,614,553	186,178	1,800,731			
Contribution %	89.66%	10.34%	100%			
Amounts in EGP Million	Total Net Profit	1,800,731				



# Our Bank Participation in the CBE Mortgage Finance Initiative





- The Central Bank of Egypt (CBE) Launched this initiative in May 2014
- The Total initiative amounts to EGP 20 Billion
- This initiative started by that Mortgage Finance is given to low income clients
  and Medium income clients
- A new amendment took place mid 2016 including below low income clients and above middle income clients
- Our Bank requested to participate in this initiative with EGP 2 Billion
- Actual dispensed amounts till <u>end of 2020 are EGP 6,154,003,774 Million</u> to 65,243 thousands clients by our bank
- The spread that our bank receives is from 3.5% to 4.5% on actual amounts dispensed

•The below low income clients ceiling is EGP 150 Thousands for a unit with 5% interest

•The low income clients ceiling is EGP 350 Thousands for a unit with 7% interest

•The Medium income clients ceiling is EGP 500 Thousands for a unit with 8% interest

The above middle income clients ceiling is EGP 950 Thousands for a unit with 10.5% interest





### Number of Units in Thousands

Low Income			Above Middle	
New 5%	Low Income 7%	Middle Income 8%	Income 10.5%	Total
Units	Units	Units	Units	Units
13,014	50,640	1,367	222	65,243

### Value EGP Million

Low Income			Above Middle	
New 5%	Low Income 7%	Middle Income 8%	Income 10.5%	Total
Value	Value	Value	Value	Value
1,048,871,283	4,556,595,313	443,194,018	105,343,160	6,154,003,774





# **Our Stock**



## **Our Bank Fact Sheet**



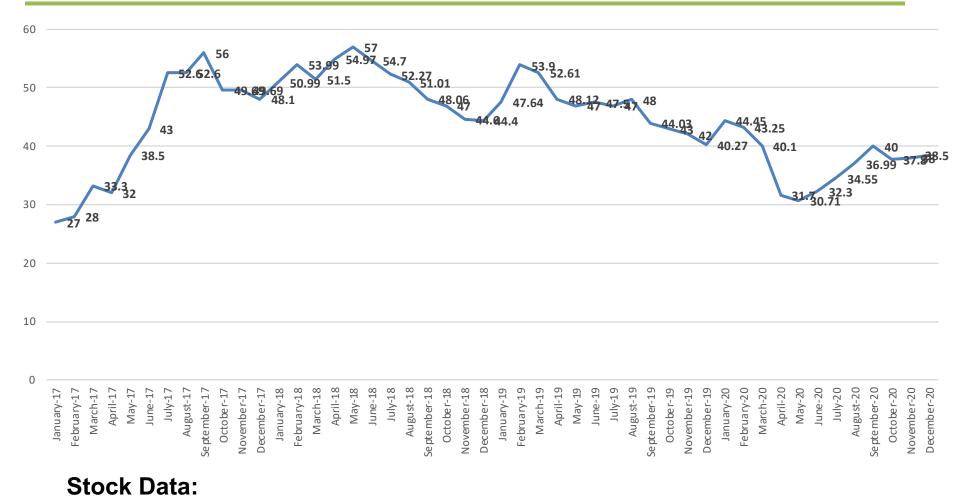
 Total Number of Issued Shares is 126,500,000 million with a book Value of EGP 10

Incorporation:	Egypt			
<u>Sector:</u>	Banking & Financial Services			
Full Listing:	The Egyptian Exchange (EGX)			
Issued Shares:	126,500,000			
Free Float:	40.50%			
Listing Date:	13th September 1983			
Market Cap:	Almost EGP 6.9 Billion			
52 Week High:	45			
52 Week Low:	28.21			



## **Our Stock Activity**





Bloomberg / Reuters: HDBK EY / HDBK.CA



## **Dividend / Share**



- HDB has been distributing cash dividend on annual bases.
- HDB Full Year 2019 suggested by Board & approved by GA a cash
- dividend of EGP 2.5 to generate a Yield of 6%
- HDB Pay Out Ratio for 2019 is 16%

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
29	30	31	32	33	34	35	36	37	38	39	
1.25	1	1.25	1.5	1	1.5	1.5	2	1.5	5	2.5	
Share      1.25      1      1.25      1.5      1      1.5        Payout Ratio      Image: state st						-					
Dividend / Share						5					
Total Shares						126,500,000					
Shareholders Dividend						316,250,000					
Dividend Yield						6%					
Net Profit						1,951,089,343					
Pay Out Ratio						16%					
Distribution Date						Wednesday 15 <sup>th</sup> April 2020					
With Holding Date						Sunday 12 <sup>th</sup> April 2020					
	29 1.25 are Divide d	29 30 1.25 1 are Dividend d	29    30    31      1.25    1    1.25      are	29    30    31    32      1.25    1    1.25    1.5      are	29    30    31    32    33      1.25    1    1.25    1.5    1      Interview of the second s	29    30    31    32    33    34      1.25    1    1.25    1.5    1    1.5      1.25    1    1.25    1.5    1    1.5      are	29    30    31    32    33    34    35      1.25    1    1.25    1.5    1    1.5    1.5      are	29    30    31    32    33    34    35    36      1.25    1    1.25    1.5    1    1.5    1.5    2      are    Image: Second Se	29    30    31    32    33    34    35    36    37      1.25    1    1.25    1.5    1    1.5    1.5    2    1.5      are	29    30    31    32    33    34    35    36    37    38      1.25    1    1.25    1.5    1    1.5    1.5    2    1.5    5      are    5      126,500,000      Dividend      Idd colspan="4">Idd colspan="4"      Idd colspan="4"	



# Why HDB Stock?



- HDB performance shows that there is a room for loan growth especially for corporates and under the CBE initiatives.
- HDB continued efficiency efforts bringing down cost to income ratios to that of the peer group.
- HDB has the highest ROE and ROA amongst peers of similar size.
- HDB has the highest cash dividend on the Egyptian market with a high upside based on peer valuations.
- HDB combination of real estate projects & commercial banking activities has proven a solid element.
- HDB investments in subsidiaries & sister companies that

complement the business model.





## **Analyst Coverage**

• HDBK is covered by the following coverage houses:

Entity	Contact Person	E-mail
EFG Hermes	Elena Sanchez	esanchez@efg-hermes.com
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